2019 Annual Implementation Plan

for improving student outcomes

Research Primary School (2959)



Submitted for review by Fiona Vale (School Principal) on 11 February, 2019 at 05:10 PM Endorsed by Clare Read (Senior Education Improvement Leader) on 11 February, 2019 at 05:10 PM Endorsed by Elizabeth Shewan (School Council President) on 13 February, 2019 at 09:56 PM

Self-evaluation Summary - 2019

	FISO Improvement Model Dimensions The 6 High-impact Improvement Initiatives are highlighted below in red.			Self-evaluation Level
	ence in ng and ning		Building practice excellence	Emerging moving towards Evolving
			Curriculum planning and assessment	Emerging moving towards Evolving
	Excelle teachii leari		Evidence-based high-impact teaching strategies	Emerging moving towards Evolving
	Ш¥		Evaluating impact on learning	Evolving

_	Building leadership teams	Evolving moving towards Embedding
	Instructional and shared leadership	Evolving
rofessiona leadership	Strategic resource management	Evolving
<u>.</u>	Vision, values and culture	Evolving

sitive climate	ate	Empowering students and building school pride	Emerging moving towards Evolving
		Setting expectations and promoting inclusion	Evolving
	Positive of for lear	Health and wellbeing	Emerging moving towards Evolving
	Po	Intellectual engagement and self-awareness	Evolving

<u>i</u>	Building communities	Emerging moving towards Evolving
nunity ment ning	Global citizenship	Emerging moving towards Evolving
Comm ngagei learr	Networks with schools, services and agencies	Evolving
en (Parents and carers as partners	Evolving

Enter your reflective comments	It was good to see that we have moved forward on some of the areas listed above. I also feel that the goals that we have set moving forward will allow us to move on some of the areas where we are on the fringe of the next level.
Considerations for 2020	We are pleased to be in review as we feel that the school has changed direction since the SP was developed. We are developing a strong direction and will use the review to support this direction
Documents that support this plan	

SSP Goals Targets and KIS

Goal 1	To significantly improve student achievement in Literacy and Numeracy. To develop students with capacities to be effective global citizens, students who are curious, perseverant and creative, and able to work collaboratively as problem-solvers.
Target 1.1	 All deemed capable students to make at least one Victorian Curriculum level progress every year as measured by teacher judgement. The Year 3 to Year 5 NAPLAN literacy and numeracy matched cohort growth will match or exceed the mean for government schools. The NAPLAN Year 3 to 5 Relative Gain measures to show: A maximum of 20% of students making low relative gain. A minimum of 25% of students making high relative gain. To incorporate the Education State target to increase the percentage of Year 5 students performing in NAPLAN Bands 7 and 8 by 25% by 2020 Reading from 43% in 2015 to 53% in 2020 Numeracy from 31% in 2014 to 39% in 2020 To incorporate the Education State targets as performance measures are made available, e.g. – More students reaching highest levels of achievement in Critical and Creative Thinking by 2019.
Key Improvement Strategy 1.a Building practice excellence	To establish a consistent structure for our Professional Learning Communities
Key Improvement Strategy 1.b Building practice excellence	To develop teacher capacity in Literacy
Goal 2	To develop students who are highly engaged and connected to their learning.

Target 2.1	To maintain Student Attitudes to School teaching and learning measure mean scores above four on the five-point scale and at least in the middle 50% of all school scores.
Key Improvement Strategy 2.a Curriculum planning and assessment	To review through lines in our scope and sequence which is in line with the Victorian Curriculum in the areas of reading, writing, numeracy, inquiry
Key Improvement Strategy 2.b Curriculum planning and assessment	To establish a consistent approach to curriculum documentation
Key Improvement Strategy 2.c Curriculum planning and assessment	To build a culture of high expectations
Goal 3	To develop resilient students who demonstrate attitudes and behaviours consistent with the school values.
Target 3.1	To maintain the Student Attitudes to School mean scores for connectedness to peers and classroom behaviour in at least the middle 50% of all school scores. To incorporate the Education State targets as performance measures are made available, e.g. – • A 20% increase in the proportion of students doing physical activity five times a week by 2025 • A 20% increase in the proportion of students reporting high resilience by 2025
Key Improvement Strategy 3.a Empowering students and building school pride	To develop a whole school approach to student engagement and wellbeing

Key Improvement Strategy 3.b Empowering students and building school pride	To review and improve student voice and agency	
Goal 4	To use multiple sources of evidence to make effective decisions and allocate resources that result in sustained improvement to student learning, engagement and wellbeing.	
Target 4.1	Maintain high levels of staff opinion on collective efficacy as measured through the Staff Opinion Survey.	
Key Improvement Strategy 4.a Building practice excellence	Ensure sufficient resources are provided for effective implementation of strategies and actions described in each of the Achievement, Engagement and Wellbeing sections of the Strategic Plan.	

Select Annual Goals and KIS

Four Year Strategic Goals	Is this selected for focus this year?	Four Year Strategic Targets	12 month target The 12 month target is an incremental step towards meeting the 4-year target, using the same data set.
To significantly improve student achievement in Literacy and Numeracy. To develop students with capacities to be effective global citizens, students who are curious, perseverant and creative, and able to work collaboratively as problem- solvers.	Yes	 All deemed capable students to make at least one Victorian Curriculum level progress every year as measured by teacher judgement. The Year 3 to Year 5 NAPLAN literacy and numeracy matched cohort growth will match or exceed the mean for government schools. The NAPLAN Year 3 to 5 Relative Gain measures to show: A maximum of 20% of students making low relative gain. A minimum of 25% of students making high relative gain. To incorporate the Education State target to increase the percentage of Year 5 students performing in NAPLAN Bands 7 and 8 by 25% by 2020 Reading from 43% in 2015 to 53% in 2020 Numeracy from 31% in 2014 to 39% in 2020 To incorporate the Education State targets as performance measures are made available, e.g. – More students reaching highest levels of achievement in Critical and Creative Thinking by 2019. 	Relative Growth 3-5 NAPLAN Data Reading: Low: No more than 15% of students (21% 2018) High: At least 33% to maintain 2018 results Writing: Low: No more than 20% of students (27% 2018) High: At least 20% of student (19% 2018) Numeracy: Low: No more than 15% of students (16% 2018) High: At least 10% of student (4% 2018)
To develop students who are highly engaged and connected to their learning.	Yes	To maintain Student Attitudes to School teaching and learning measure mean scores above four on the five-point scale and at least in the middle 50% of all school scores.	year 5 NAPLAN Band 7 and 8 Data Reading: 60% of students (53% 2018) Writing: 30% of students (25% 2018)

			Numeracy: 55% of students (47% 2018) Attitudes to school survey to improve in the following areas from; 63% to 71% in school connectedness Differentiated learning challenge 70% (2018) to 75% Effective teaching time 69% (2018) to 75% Stimulated learning 50% (2018) to 55% Motivation and interest 65% (2018) to 70% Student voice and agency 43% (2018) to 59%
To develop resilient students who demonstrate attitudes and behaviours consistent with the school values.	Yes	 To maintain the Student Attitudes to School mean scores for connectedness to peers and classroom behaviour in at least the middle 50% of all school scores. To incorporate the Education State targets as performance measures are made available, e.g. – A 20% increase in the proportion of students doing physical activity five times a week by 2025 A 20% increase in the proportion of students reporting high resilience by 2025 	Attitudes to school survey to improve in the following areas from; 43%-59% in student voice and agency 50% to 55% in stimulating learning environment
To use multiple sources of evidence to make effective decisions and allocate resources that result in sustained improvement to student learning, engagement and wellbeing.	No	Maintain high levels of staff opinion on collective efficacy as measured through the Staff Opinion Survey.	

Goal 1 To significantly improve student achievement in Literacy and Numeracy. To develop students with capacities to be effective global citizens, students who are curious, perseverant and creative, and able to work collaboratively as problem-solvers.				
12 Month Target 1.1	Relative Growth 3-5 NAPLAN Data Reading: Low: No more than 15% of students (21% 2018) High: At least 33% to maintain 2018 results Writing: Low: No more than 20% of students (27% 2018) High: At least 20% of student (19% 2018) Numeracy: Low: No more than 15% of students (16% 2018) High: At least 10% of student (4% 2018)			
Key Improvement Strategies		Is this KIS selected for focus this year?		
KIS 1 Building practice excellence	To establish a consistent structure for our Professional Learning Communities	Yes		
KIS 2 Building practice excellence	To develop teacher capacity in Literacy	Yes		
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	In 2017 the VCOP program was introduced at the school, however, teachers were unsure of exactly how to implement it. We would like a more targeted and consistent approach to the VCOP writing program and to literacy at our school. 2018 was used as an opportunity to trial and observe strategies through PLCs. 2019 will be a more targeted trial as we head towards our review. Although our literacy data is generally above state, it is on a steady decline, and our relative growth data is an area of concern.			
Goal 2 To develop students who are highly engaged and connected to their learning.				

12 Month Target 2.1	year 5 NAPLAN Band 7 and 8 Data Reading: 60% of students (53% 2018) Writing: 30% of students (25% 2018) Numeracy: 55% of students (47% 2018) Attitudes to school survey to improve in the following areas from; 63% to 71% in school connectedness Differentiated learning challenge 70% (2018) to 75% Effective teaching time 69% (2018) to 75% Stimulated learning 50% (2018) to 55% Motivation and interest 65% (2018) to 70% Student voice and agency 43% (2018) to 59%	
Key Improvement Strategies		Is this KIS selected for focus this year?
KIS 1 Curriculum planning and assessment	To review through lines in our scope and sequence which is in line with the Victorian Curriculum in the areas of reading, writing, numeracy, inquiry	Yes
KIS 2 Curriculum planning and assessment	To establish a consistent approach to curriculum documentation	No
KIS 3 Curriculum planning and assessment	To build a culture of high expectations	No
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	Our student opinion survey results are telling us that our students are not connected to scho 'student attitude' is in the 'transform' stage. Our curriculum needs to be revisited to give stud learning. If students are able to set their own goals for learning, they will be more engaged.	

Goal 3	To develop resilient students who demonstrate attitudes and behaviours consistent with the school values.				
12 Month Target 3.1	Attitudes to school survey to improve in the following areas from; 43%-59% in student voice and agency 50% to 55% in stimulating learning environment				
Key Improvement Strategies		Is this KIS selected for focus this year?			
KIS 1 Empowering students and building school pride	To develop a whole school approach to student engagement and wellbeing	Yes			
KIS 2 Empowering students and building school pride	To review and improve student voice and agency	Yes			
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	As discussed previously, Panorama reports that student attitudes are very low (transform). S stimulating learning environment are in need of improvement. We suspect that the review w our school values. The development of a whole school student engagement approach and t will put us in good stead for beginning this process as part of the next strategic plan.	ill identify that we need to re-set			

Define Actions, Outcomes and Activities

Goal 1	To significantly improve student achievement in Literacy and Numeracy. To develop students with capacities to be effective global citizens, students who are curious, perseverant and creative, and able to work collaboratively as problem-solvers.
12 Month Target 1.1	Relative Growth 3-5 NAPLAN Data Reading: Low: No more than 15% of students (21% 2018) High: At least 33% to maintain 2018 results Writing: Low: No more than 20% of students (27% 2018) High: At least 20% of student (19% 2018) Numeracy: Low: No more than 15% of students (16% 2018) High: At least 10% of student (4% 2018)
KIS 1 Building practice excellence	To establish a consistent structure for our Professional Learning Communities
Actions	To develop teacher capacity to understand data and teach at students point of need To develop teacher toolbox of evidence based teaching strategies To deeply engage all staff with the Pre-review Self-evaluation (PRSE)
Outcomes	 More data informed and purposeful teaching Data driven discussions Reflective process to evaluate the success of strategies trialled to improve student outcomes Changes in teaching practice Students have their own goals

	 improvement in growth data as measured in school based assessments PLC journals reflect increased teacher capacity PDP goals aligned with PLC 				
Activities and Milestones	Who	ls this a PL Priority	When	Budget	
The identification of a Professional Learning Community (PLC) cycle which includes planning, data analysis and the trialling and evaluating of explicit teaching strategies	 ✓ Assistant Principal ✓ Principal 	PLP Priority	from: Term 1 to: Term 3	\$0.00	
Continue to use the current meeting structure to ensure regular time for PLC meetings	 ✓ Assistant Principal ✓ Principal ✓ Team Leader(s) 	PLP Priority	from: Term 1 to: Term 1	\$0.00	
Development of a PLC journal which links to PDC goals	☑ All Staff	PLP Priority	from: Term 1 to: Term 4	\$0.00	
Identify time in meeting schedule for teachers to analyse data sets and identify enablers and barriers in preparation for our pre-review self evaluation	☑ All Staff	PLP Priority	from: Term 1 to: Term 2	\$0.00	
KIS 2 To develop teacher capacity in Li Building practice excellence Image: State of the s	teracy	1	1	I	

Actions	Develop a whole school consistent approach to the teaching of writing Develop teachers ability to differentiate when teaching writing					
Outcomes	- Non negotiables for writing in pla	- Teacher will conference and set challenging goals with students - Non negotiables for writing in place across the school - Increased teacher confidence in their ability to differentiate				
Success Indicators	Increase in writing formative assessment improvement in NAPLAN and school based writing data					
Activities and Milestones		Who	Is this a PL Priority	When	Budget	
Ensure that meetings are purposeful and professional development focused		 ✓ Assistant Principal ✓ Principal 	✓ PLP Priority	from: Term 1 to: Term 4	\$0.00	
Develop a whole school agreement about the consistent use of the VCOP writing structure (non negotiables)		☑ All Staff	PLP Priority	from: Term 1 to: Term 2	\$0.00	
Professional development for all teachers including student conferencing, varied strategies on writing and using formative assessment to set student goals		 ☑ All Staff ☑ Assistant Principal 	PLP Priority	from: Term 1 to: Term 4	\$5,862.00 ☑ Equity funding will be used	

Whole school data meetings where facilitated discussion of student progress and next steps occurs		 ✓ All Staff ✓ Assistant Principal 	PLP Priority	from: Term 1 to: Term 4	\$0.00
Goal 2	To develop students who are high	nly engaged and connected to	their learning.		
12 Month Target 2.1	year 5 NAPLAN Band 7 and 8 Data Reading: 60% of students (53% 2 Writing: 30% of students (25% 20 Numeracy: 55% of students (47% Attitudes to school survey to impr 63% to 71% in school connectedr Differentiated learning challenge Effective teaching time 69% (2018) Stimulated learning 50% (2018) to Motivation and interest 65% (2014) Student voice and agency 43% (2	918) 5 2018) rove in the following areas from ness 70% (2018) to 75% 8) to 75% 55% 8) to 70%	1;		
KIS 1 Curriculum planning and assessment	To review through lines in our sco numeracy, inquiry	ope and sequence which is in I	ine with the Victoria	in Curriculum in the a	areas of reading, writing,
Actions	Develop teacher capacity to docu	ment curriculum consistently a	and collaboratively (p-6)	
Outcomes	- Completed whole school curricu - Consistent documentation in a c - Consistent use of new data table	central location			
Success Indicators	Attitudes to school data to demon Improvement in growth data as m		ssments and NAPL	AN	

Activities and Milestones		Who	Is this a PL Priority	When	Budget
Develop a process for consistent the staff team	t curriculum documentation with	 ✓ Assistant Principal ✓ Principal ✓ Teacher(s) 	PLP Priority	from: Term 1 to: Term 4	\$0.00
Create meeting time prior to prof through lines P-6 a term in adva		Assistant Principal	PLP Priority	from: Term 1 to: Term 4	\$0.00
Utilise the revised 2019 assessment schedule to support and underpin the curriculum map, adjusting where appropriate		☑ All Staff	PLP Priority	from: Term 1 to: Term 4	\$0.00
Goal 3	To develop resilient students who	o demonstrate attitudes and bel	haviours consistent w	ith the school value	s.
12 Month Target 3.1	Attitudes to school survey to improve in the following areas from; 43%-59% in student voice and agency 50% to 55% in stimulating learning environment				
KIS 1 Empowering students and building school pride	To develop a whole school approach to student engagement and wellbeing				
Actions	Develop teacher capacity in the s	strategies used to improve stude	ent engagement and	wellbeing	

Outcomes	 Teachers taking ownership of tie Students are celebrated for their Visible posters focused on respectively 	 A engagement policy which all staff have engaged in writing Teachers taking ownership of tier 1 and 2 behaviours and having an understanding of the strategies used with tier 3 students Students are celebrated for their successes Visible posters focused on respect and excellence in every classroom Student understanding of the behaviours that constitute respect and excellence 				
Success Indicators	- Student suspension and detention	Student attitude to school results to improve Student suspension and detention data to decrease Community champions rewards are being claimed and points tracked visibly in each classroom				
Activities and Milestones Who			Is this a PL Priority	When	Budget	
Development of a school wide documented student engagement policy which clearly outlines behaviours, strategies and consequences		☑ Principal	PLP Priority	from: Term 1 to: Term 1	\$0.00	
Trialling the implementation of a whole school approach to student engagement with consistent consequences, restorative practices and the establishment of community champions with rewards		 ✓ All Staff ✓ Assistant Principal 	PLP Priority	from: Term 1 to: Term 4	\$0.00	
Engage with external agencies such as 'infokus' to train staff and students in a revised approach to student engagement		☑ All Staff	PLP Priority	from: Term 1 to: Term 4	\$1,000.00	
KIS 2	To review and improve student vo	bice and agency			·	

Empowering students and building school pride							
Actions	To develop student leadership an	To develop student leadership and agency capacity					
Outcomes	- SRC to be more involved in dec	- List of events and opportunities for students in the community - SRC to be more involved in decision making - Staff gather regular feedback from their students around how they like to learn					
Success Indicators	Attitudes to school survey to impr	rove from 43% to 59% in stude	ent voice and agency				
Activities and Milestones		Who	Is this a PL Priority	When	Budget		
Continue with a student voice and agency position of responsibility (greater focus on agency) and allocate CRT time		 ✓ Principal ✓ Team Leader(s) 	PLP Priority	from: Term 1 to: Term 4	\$1,500.00		
Identify opportunities for leadership in the community and implement these		 ✓ Assistant Principal ✓ Principal ✓ Team Leader(s) 	PLP Priority	from: Term 1 to: Term 4	\$0.00		
Review student leadership proce larger number of students	ss to ensure engagement of a	 ✓ All Staff ✓ Principal ✓ Student(s) 	PLP Priority	from: Term 3 to: Term 3	\$0.00		
Engage SRC members more in a opportunities	assembly reports and community	☑ Team Leader(s)	PLP Priority	from: Term 1	\$0.00		

		to: Term 4	Equity funding will be used
--	--	---------------	-----------------------------

Equity Funding Planner

Equity Spending Totals

Category	Total proposed budget (\$)	Spend (\$)
Equity funding associated with Activities and Milestones	\$5,862.00	\$5,862.00
Additional Equity funding	\$0.00	\$0.00
Grand Total	\$5,862.00	\$5,862.00

Activities and Milestones

Activities and Milestones	When	Category	Total proposed budget (\$)	Equity Spend (\$)
Professional development for all teachers including student conferencing, varied strategies on writing and using formative assessment to set student goals	from: Term 1 to: Term 4		\$5,862.00	\$5,862.00
Totals	\$5,862.00	\$5,862.00		

Additional Equity spend

Outline here any additional Equity spend for 2019	When	Category	Total proposed budget (\$)	Equity Spend (\$)
Totals			\$0.00	\$0.00

Professional Learning and Development Plan

Professional Learning Priority	Who	When	Key Professional Learning Strategies	Organisational Structure	Expertise Accessed	Where
The identification of a Professional Learning Community (PLC) cycle which includes planning, data analysis and the trialling and evaluating of explicit teaching strategies	 ✓ Assistant Principal ✓ Principal 	from: Term 1 to: Term 3	 Collaborative Inquiry/Action Research team Formalised PLC/PLTs Individualised Reflection 	 ✓ Formal School Meeting / Internal Professional Learning Sessions ✓ PLC/PLT Meeting 	 ✓ PLC Initiative ✓ Leadership partners 	☑ On-site
Development of a PLC journal which links to PDC goals	☑ All Staff	from: Term 1 to: Term 4	 Collaborative Inquiry/Action Research team Curriculum development Formalised PLC/PLTs 	 ✓ Formal School Meeting / Internal Professional Learning Sessions ✓ PLC/PLT Meeting 	 ✓ Internal staff ✓ Departmental resources PLC 	☑ On-site
Ensure that meetings are purposeful and professional development focused	 ☑ Assistant Principal ☑ Principal 	from: Term 1 to: Term 4	 ☑ Design of formative assessments ☑ Individualised Reflection 	 Whole School Pupil Free Day Professional Practice Day Formal School Meeting / Internal Professional Learning Sessions 	 Literacy expertise Literacy Leaders Departmental resources Literacy 	☑ On-site
Professional development for all teachers including student conferencing, varied strategies on writing and using formative assessment to set student goals	 ☑ All Staff ☑ Assistant Principal 	from: Term 1 to: Term 4	 Design of formative assessments Moderated assessment of student learning 	PLC/PLT Meeting	 ☑ Literacy expertise ☑ Internal staff 	☑ On-site

			Collaborative Inquiry/Action Research team			
Engage with external agencies such as 'infokus' to train staff and students in a revised approach to student engagement	☑ All Staff	from: Term 1 to: Term 4	Student voice, including input and feedback	☑ Formal School Meeting / Internal Professional Learning Sessions	External consultants Student wellbeing	☑ On-site